

NORTH WEST LEICESTERSHIRE DISTRICT COUNCIL

CABINET – 1 MARCH 2011

Title of report	QUARTER 3 PERFORMANCE MANAGEMENT REPORT
Key Decision	a) Financial - No b) Community - No
Summary end of year Cabinet report.	Councillor Annette Bridges 01530 564645 annette.bridges@nwleicestershire.gov.uk
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Purpose of report	This is the performance report for the third quarter (October to December) of 2010/2011. The report provides members of the Cabinet with information on the performance and progress made against the Council Delivery Plan objectives, targets and National Indicators (NIs).
Reason for Decision	The Q3 Performance Report is provided for Member information in order for them to effectively manage the organisation's performance
Strategic aims	The report addresses performance against all of the Council's Strategic Aims
Implications:	
Financial/Staff	The report contains summary performance data on financial management and staff management.
Link to relevant CAT	The report links to the work of all of the Corporate Action Teams
Risk Management	Risk management is applicable to all areas of the Council's statutory duties and service provision, and forms an important element of good governance. The strategic risk register is currently being updated.
Equalities Impact Assessment	Equality Impact Assessments to be undertaken during 2010/11

Human Rights	No direct implications
Transformational Government	No direct implications
Comments of Deputy Head of Paid Service	Report is satisfactory.
Comments of Section 151 Officer	Report is satisfactory.
Comments of Monitoring Officer	Report is satisfactory.
Consultees	Corporate Leadership Team has been consulted on this report.
Background papers	(1) Council Delivery Plan 2010 – 2014 (2) Change Control Documents
Recommendations	THAT THE CABINET: RECEIVES AND COMMENTS ON THE QUARTER 3 PERFORMANCE REPORT.

Section Number	
1	Performance Summary
2	Financial Summary
3	LAA Update
	APPENDIX
1	Progress Against Priorities
2	Management of Absence
3	Finance
4	Finance - Capital

1.0 PERFORMANCE SUMMARY

1.1 Performance against the Council Delivery Plan

- 1.1.1 The report indicates that from the 18 Council Delivery Plan indicators that measure the outcome and actions on a quarterly basis, the authority is 83% on track (green) with 3 indicators (17%) not on track at the end of quarter 3.

The remaining 24 Council Delivery Plan annual indicators will be reported on in quarter 4.

- 1.1.2 The performance of the Council Delivery Plan quarter 3 milestones reports 63% have been completed, with 29% on target to be completed at the end of quarter 4 and a reported 8% not on track at the end of quarter 3.

- 1.1.3 The following performance summary highlights activity that has taken place within the services that contributes both to the Council Delivery Plan priorities and the wider operational work that takes place within the Council.

1.2 Activity Summary

- 1.2.1 Despite the very challenging financial background, the Council continues to maintain excellent performance in many areas. In particular the work of our Private Sector Housing team, which in quarter 3 have already exceeded the annual target for the number of decent homes, at a time when the Council is bidding for Government funds to improve the decency of the Council homes, it is important that we continue to also focus on the decency of private sector homes.
- 1.2.2 The 'OurPlace' design initiative continues to demonstrate its successes. The Council recently won a nation Urban Design award for this innovative scheme.
- 1.2.3 Also in the final quarter of the year, the outcome of the Business Improvement District (BID) ballot will be known. The Council has already determined that it wishes to support the BID and it is now for the other businesses in the district to decide the outcome of the BID.
- 1.2.4 Performance on the Local Development Framework continues to be delayed, but given the publication of the Localism Bill and the increasing probability of a long term solution to the River Mease water quality issues, Cabinet will now receive a report on the LDF in March to re-start the process.
- 1.2.5 Financially, the services continue to manage a broadly balanced budget for the year which is a particular success given the fluctuations in income, fuel and energy costs and the poor weather. The weather particularly impacted on the Housing repairs service and has lead to a significant increase in costs for the year, however despite the poor weather, the number of customer complaints have remained very low during this period.

- 1.2.6 Sickness levels have also shown a slight increase during the quarter. The increase is not entirely unexpected given the recent flu outbreaks. Proactive management of sickness absences continue across all services.

2.0 FINANCIAL PERFORMANCE

2.1 Background

- 2.1.1 The Council set its Revenue Budget at £12.114m on 24th February 2010. A nil increase in council tax was also agreed for the second year running.
- 2.1.2 In setting the 2010/11 Budget a contingency fund of £234k was set aside as a provision for pension, fuel/income and price increases.
- 2.1.3 The projected outturn as at Period 9 (December) is some £433k under spend on the Budget, this figure includes £184k savings achieved in this year from the Value for Money programme.
- 2.1.4 It is also likely that the contingency budget of £234k will not be required. The council's net financing cost had been incorrectly budgeted and despite savings of £80k on interest payments from the redemption of 2 loans, there will be no budgeted savings achieved, mainly due to the redemption of 2 loans which will lead to a total potential under spend of £667k

An analysis of the major variations as at end of December is shown in Appendix 3.

2.2 Special Expenses

- 2.2.1 Special Expenses are shown at Appendix 3
Current forecast is an over spend of some £11k. Main variances are income from Cemeteries are down £10k and reduced income from pitch lettings of £5k partly offset by reduced electricity bills of £4k

2.3 Housing Revenue Account

- 2.3.1 The Housing Revenue Account is forecast to be deficit in the region of £430k, which is significantly over the original Budget of £357k surplus. This is mainly due to the Revenue contribution to Housing capital works of £453k, which was recently agreed by the Corporate Leadership Team.
- 2.3.2 Rental income is £83k over Budget but this has been offset by loss in Garage income of £14k, central heating recharge income £35k and council tax being paid on long term voids of £21k.
- 2.3.3 Employee cost savings forecast of some £137k.
- 2.3.4 It is forecast that responsive repairs will be overspent by £186k. Part of this will be offset by forecast savings in gas servicing of £61k and solid fuel servicing £5k. The resulting

forecast overspend of £120k relates to additional costs arising from the recent extreme cold weather, and its anticipated continuance for the foreseeable future. A forecast overspend of £58k on void repairs will be met by the use of forecast savings in the following cyclical repair items: Energy Performance Certificates £36k, Electrical Inspections £10k, Asbestos Surveys £12k. This leaves an adverse variance on housing repairs of £124k.

2.4 Capital

- 2.4.1 The two major areas of Capital are Private sector Grants and Housing Improvement programme.
- 2.4.2 Over £811k has so far been spent on Private sector grants and forecast outturn is about £1.128m.
- 2.4.3 Housing improvement programme has a budget of £5.7m, of which £2.64m has been spent as at period 9.
- 2.4.4 There is also a capital spend of £90k and £130k on the special capital project and general fund respectively.

Please see Appendix 4 for a detailed capital report.

2.5 Value for Money Savings













- 2.5.1 This shows the projected under spends relating to specific posts as a result of restructuring/procurement savings identified in the value for money programme. The savings are made up of –

Communications Shared Service -	£44k
Corporate Director -	£77k
Community Director-	£46k
Head of Neighbourhood & Communities	£30k
Less above savings to HRA	<u>(£13K)</u>
	£184K

3.0 LOCAL AREA AGREEMENT (LAA) INDICATOR UPDATE

- 3.1 The table below provides details of the performance of PI's that have been reported to County Council this quarter.

The purpose of this reporting is for the Leicestershire Together Partnership to assess its current performance against the LAA2 indicators.

Performance Indicator	2010/11		
	Target Q3	Actual Q3	Status
NI155 - Number of affordable homes delivered (Cumulative)	43	44	
NI156 - Number of households living in temporary accommodation (Quarterly)	8	6	
NI157a - Percentage of planning applications determined within 13 weeks for major applications	60.00%	100.00%	
NI157b - Percentage of planning applications determined within 8 weeks for minor applications	85.00%	81.48%	
NI157c - Percentage of planning applications determined within 8 weeks for other applications	90.00%	80.48%	
NI181 - Time taken to process Housing Benefit/Council Tax Benefit new claims and change events (Quarterly)	12.0	10.4	
NI191 - Residual household waste per household (Quarterly)	562	552	
NI192 - Percentage of household waste sent for reuse, recycling and composting (Quarterly)	44.70%	44.00%	
NI195a - Proportion of relevant land and highways (expressed as a %) assessed as having combined deposits of litter that fall below an acceptable level (Quarterly)	6%	4%	
NI195b - Proportion of relevant land and highways (expressed as a %) assessed as having combined deposits of detritus that fall below an acceptable level (Quarterly)	14%	9%	
NI195c - Proportion of relevant land and highways (expressed as a %) from which unacceptable levels of graffiti are visible (Quarterly)	2%	0%	
NI195d - Proportion of relevant land and highways (expressed as a %) from which unacceptable levels of fly-posting are visible (Quarterly)	1%	0%	

APPENDIX 1 – PROGRESS AGAINST PRIORITIES

The following chart shows the quarter 3 milestone status against actions for each service within the Council, which are contained within the Council Delivery Plan 2010 - 2014.




Q3 Milestone Status Attached to Actions in Council Delivery Plan




Status		
Red	Failing -	There are a number of issues and the outcomes and timescales are not expected to be achieved
Amber	Under control -	There are some known issues and these have the potential to impact the project outcomes and timescales.
Green	On track -	The project is expected to complete on time and there are no known issues that could prevent this.

1.0 Priority – Coalville’s Changing

1.1 Milestone Progress contained within the CDP




Action	Milestone – quarter 3 2010/11	Progress	Status
PSIA23 - Engage Coalville businesses in setting up a Business Improvement District	Undertake actions as set out in BID programme	On track as per programme.	
PSIA24 - Support new Town Centre developments_	Provide advice and support to developers as required.	Advice has been provided as and when required.	
PSIA25 - Undertake a programme of Town Centre events to attract visitors and support local businesses.	Hold Christmas light switch-on event.	Christmas light switch on held on 27 November 2010.	

1.2 Coalville’s Changing – Performance Indicators measuring Outcomes & Actions contained within the Council Delivery Plan.



Performance Indicator	Target	Actual	Status
PSPI24 - Outstanding planning applications are taken through the appropriate legal route to determination.	Yes	Yes	

2.0 Priority - Green Footprints

2.1 Milestone Progress contained within the Council Delivery Plan






Action	Milestone – Q3 2010/11	Progress	Status
PSIA13 - To publicly launch the 'ourplace' design initiative and associated strategies.	Publish Design Guidance.	The Design SPD is currently being prepared and a draft will be available in February.	
PSIA15 - To establish the Green Footprints Community Network - a district wide network bringing together existing community groups, parish councils, elected members and individuals who are interested in green initiatives.	Develop a programme of activity for the Green Footprints Community Network	The second Green Footprints Community Network meeting took place on 29th September 2010, hosted by EMA. A programme of activity has been developed and a loyalty card scheme..	
SMIA12 - To prepare and implement a programme of targeted action to increase participation in the Council's recycling collection schemes in areas where recycling performance is poor.	To undertake targeted recycling promotions	Target areas identified based on participation survey. 'MEL Research' appointed to undertake door-stepping activity to 24,000 households across the district.	







2.2 Performance Indicators measuring Outcomes & Actions contained within the Council Delivery Plan.

Performance Indicator	Comments	Target	Actual	Status
PSP115 - Number of community groups engaged in Green Footprints Community Network.		5	15	
NI 192 - Percentage of household waste sent for reuse, recycling and composting (Quarterly)	Reduced compost tonnages due to lower than average rainfall adversely affected garden waste tonnage collected this year (See previous note in quarter 2). Consequently the overall recycling rate is affected and is below target.	44.70%	44.0%	










3.0 Priority – Pride in the Community

3.1 Milestone Progress contained within the Council Delivery Plan.

Action	Milestone – Quarter 3 2010/11	Progress	Status
EHIA12 - Improve standards within the private rented sector and in particular accommodation above commercial premises.	70% of 2010/11 private rented inspection programme completed.	95% of annual target completed by end of quarter 3.	
EHIA15 - Increase the number of decent homes for vulnerable people in the private sector, through improvements in thermal comfort, returning empty properties back to use and removing hazards to health.	Q3 Inspect & facilitate improvements in line with the Decent Homes Intervention Programme.	Decent homes inspections/ improvements in line with the Decent Homes Intervention Programme work.	
HFIA11 - Maximise delivery of affordable housing through partnership working	Explore possibility of private sector landlords letting properties at sub-market rents.	Analysis of Private Sector Housing indicates that the rent levels in the District are aligned to the Local Housing Allowance rather than market rents. Successful partnership working between Private Sector Housing and local landlords has resulted in a pool of properties becoming available at rents lower than market rents. However the introduction of "Affordable Rented" properties could result in more of the privately rented properties falling into affordable housing bands.	
HIA12 - Complete preparations for retendering of the Older Persons Service (Supporting People) funded services	As per County Action Plan – Quarter 3	Draft report written and circulated to providers for feedback. On target for sign off in Jan 2011. Work will then commence on service specification and retendering process will begin in Feb/Mar 2011.	
HIA15 - Deliver Housing Planned Investment Programme 2010-11	Completion of all contractors selection. Contractors commenced works.	All contractors selected and now awaiting signed contract documents to be returned. Roofing programme has commenced with others to follow in quarter 4.	







HIA17 - Significantly improve performance in the delivery of Disabled Facility Grants and Aids and Adaptations.	TBC subject to RIEP project to review Disabled Facilities Grants	Range of cross county groups continue to meet to develop shared service, joint procurement and standard specifications as well as other initiatives. Deadlines to be established. Head of Housing & Customer Services now leading following departure of Service Manager for Housing Maintenance.	
LCIA18 - Increase 16+ Physical Activity uptake	Trial an incentive scheme to engage and encourage residents not achieving 3x30mins of physical activity to access discounted leisure centre provision and physical activity sessions.	Active Together have openly promoted discounted sessions in all leisure centre facilities. In addition to this, various other events have also taken place: - Danceathon, Swimming, Run In England sessions and No strings badminton. Recent Active People Survey results show an increase in the number of residents engaged in physical activity, with NW Leics second in the whole County.	
LCIA20 - Develop places, spaces and activities for Children & Young People	Facilitate round 3 play builder bids and work with Ellistown PC and young person action group in Ellistown for development of St Christopher's play area for 13 yr+ provision	Playbuilder funding has been re-established in Measham and Oakthorpe and projects are expected to complete by end of March 2011. Ellistown Parish Council tendering for landscaping work for St Christopher's Play area and Ellistown School Council are working with Children's Services Coordinator and Parish Council to develop 3 further play areas in Ellistown.	
PSIA22 - To develop a Planning strategy for the District	Strategy approved by Council.	Report taken to Cabinet in August 2010 but consideration deferred. Timetable to be determined for consideration of Core Strategy.	
SAFIA01 - Work with partners to improve levels of public confidence.	Anti Social Behaviour Roadshow and consult residents regarding service standards.	ASB standards were developed but no roadshow delivered, due to reduced resources. However, the standards were widely publicised through the July edition of Vision magazine.	
SAFIA02 - To make local communities safer by delivering the key objectives in the Community Safety Strategy and reducing overall crime by 5% by March 2012	Tracking overall crime reduction rates and monitoring delivery of the four priorities identified in the Community Safety Strategy refresh to ensure any necessary corrective action is taken to address underperformance. Annual priorities are refreshed.	The four community safety priorities are assessed at quarterly Partnership meetings. Crime data is available presently until end Nov 2010.	


3.2 Performance Indicators measuring Outcomes & Actions contained within the Council Delivery Plan.

Performance Indicators	Target	Actual	Status
EHPI15 - Number of additional decent homes in private sector - cumulative. (Annual Target =200)	150	273	
EHPI22 - Private rented sector inspection programme completed.	72	273	
HFPI06 - Number of prevention cases approaching the council.	120	160	
HPI26 - Increase in customer satisfaction for A&A. Joint indicator with DFG and A&A. Targets to be determined on release of Adam Integra report asap	Joint indicator with DFG and A&A. Targets to be determined on release of Adam Integra report asap	92% (A&A Outcome) 93% (DFG outcome.)	
NI 142 - Percentage of vulnerable people who are supported to maintain independent living.	98.50%	99.2%	
LPI14 - More community venues, sports facilities and play areas.	1	13	
SAFPI01 - Total recorded crime figures and the Crime Dashboard per crime category.	4,312	3,896	
NI 155 - Number of affordable homes delivered.	44	44	
PSPI22 - Planning Strategy developed to agreed timescales.	Yes	No	






4.0 Priority – Value for Money

4.1 Value for Money – Milestone Progress contained within the Council Delivery Plan

Action	Milestone – Quarter 3 2010/11	Progress	Status				
PSIA16 - To implement Area Working across the District	Review progress on the Area Working Project Plan	Work has been delayed by the Service Manager and Neighbourhoods & Communities Value for Money Reviews. These will be completed during quarter4 2011/12.					
SMIA15 - To undertake targeted cleansing operations to improve the cleanliness of areas scoring poorly in the 4 monthly inspections.	To identify specific target areas and undertake necessary additional cleansing.	Increased sweeping of rural roads and high obstruction residential streets has significantly improved levels of detritus - results of the second inspection shows that detritus levels in these areas reduced by 41%.					
STIA03 - Deliver procurement savings within the Housing Planned Improvement Programme (HPIP) Savings.	Meet the requirements of the HPIP programme	Procurement routes have been identified and approved. Tenders are being sought from appropriate frameworks.					
STIA04 - Using the category lists to aggregate spend and there by improve value for money through combined spending.	Tender or identify frameworks	Protective clothing communication has been circulated of the appropriate contract to be used to achieve savings. Taxi spend has been aggregated and a tender document developed to approach the market..					
STIA05 Project Management and Support of High Risk Projects	Deliver actions within the relevant programme and project plans.						
		Red		Amber	Green	Unknown	TOTAL
		Community		4	3		7
		Corporate		3	5		8
		Environment		6	4	1	11
TOTAL	0%	50%	46%	4%	26		
STIA06 - To improve the availability of performance information to customers and communities	Review and amend according to customer feedback	Web partnership with Charnwood Council. Format of Performance web page to be agreed with					

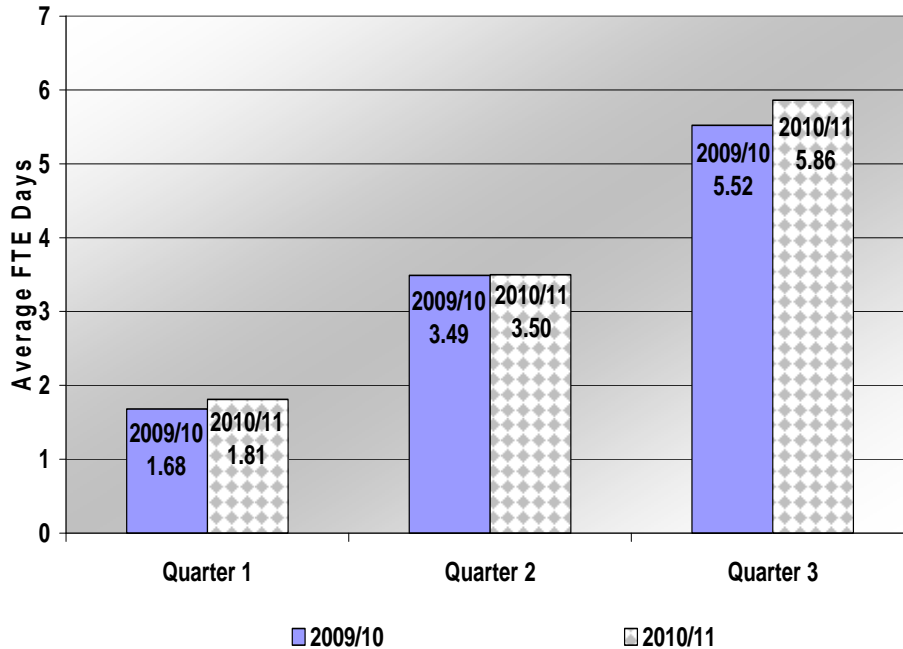
		Charnwood and then implemented.	
STIA07 - Developing a comprehensive plan to improving the Councils performance against the equalities framework and as such delivering services that meet customers needs	Review Equalities Policy/Strategy	Work to update the Comprehensive Equality and Diversity Policy has started. Members of the Staff Disability Group and the BME staff group have been involved in the process. It is expected that the revised policy will now be completed by April 2011	

4.2 Value for Money – Performance Indicators measuring Outcomes & Actions contained within the Council Delivery Plan.

Performance Indicator	Target	Actual	Status
CSPI06 - Improve response timescales for complaints received to meet 10 working day target.	80%	90%	
PSPI17 - Area working project agreed and delivered to timescales.	Yes	Yes	
STPI07 - % of project RAG status's that are green.	80%	46%	
NI 195a - Proportion of relevant land and highways (expressed as a %) assessed as having combined deposits of litter that fall below an acceptable level	6%	4	
NI 195b - Proportion of relevant land and highways (expressed as a %) assessed as having combined deposits of detritus that fall below an acceptable level (Quarterly)	14%	9%	

APPENDIX 2 – MANAGEMENT OF ABSENCE

Cumulative Average Number of Sickness Days Lost per FTE



The average of 5.86 days lost per Full-Time Equivalent (FTE) is above the quarterly target of 5.44 days per FTE and slightly above the same period in 2009/10 of 5.52 days.

With Britain experiencing the greatest flu outbreak for 8 years, it is not surprising that absences were mainly due to flu and operation/post operations recovery.

The total number of days absence to the end of quarter 3 attributable to these two reasons is 578.48 days, a significant increase of 125.94 days compared to the third quarter in 2009/2010.

The continued proactive management of all sickness absences supported by Human Resources, has been vital to ensure that the levels of sickness absence have been contained over what has been a challenging quarter.

Proactive management of sickness will need to be continued during the 2010/2011 in order to control sickness levels during the current period of change.

HR Management of Absence QUARTER 3 (October - December) 2010/2011

	Ave. No of FTE per Qtr			Number of Days Lost per Quarter					Cumulative Days lost (Q1 -Q3)	No of days lost per FTE		
	Q1	Q2	Q3	Q1	Q2	Q3	Q3 Long	Q3 Short		Q1	Q2	Q3
Corporate	175.98	169.11	172.60	298.34	211.00	336.20	139.80	196.40	845.54	1.70	3.01	4.90
Community	104.44	102.10	100.30	144.79	114.80	165.10	101.40	63.70	424.69	1.39	2.54	4.24
Environment	195.51	195.01	194.10	420.34	443.10	601.70	313.30	288.40	1465.14	2.15	4.43	7.55
All Directorates	475.93	466.22	466.88	863.47	768.80	1103.00	554.49	548.51	2735.27	1.81	3.50	5.86

APPENDIX 3 FINANCE

DIRECTORATE	ORIGINAL BUDGET	FORECAST OUTTURN	FORECAST VARIANCE	PERIOD 8 COMPARATIVES
	NET £'000	NET £'000	NET £'000	NET £'000
CHIEF EXECUTIVES UNIT	749	734	-15	-25
COMMUNITY	2,231	2,193	-39	-29
CORPORATE	4,371	4,159	-212	-161
ENVIRONMENT	4,550	4,538	-11	37
NET FINANCING COSTS	1,030	1,030	0	-80
DEPRECIATION	-137	-137	0	0
VFM SAVINGS	184	0	-184	-184
PENSION CONTINGENCY	80	0	-80	-80
FUEL/INCOME CONTINGENCY	104	0	-104	-104
PRICES CONTINGENCY	50	0	-50	-50
RECHARGES OUT OF GEN FUND	-1,099	-1,070	29	
ALLOCATED BUDGETS	12,114	11,447	-667	-676

Special Expenses	2010/11	
	ORIGINAL ESTIMATE	FORECAST OUTTURN
	£'000	£'000
Total Special Expenses	701	663
New Costs Of Parish Councils		
Net Financing Costs	-27	-27
Capital	57	57
Improvement Fund	10	10
Annual Recurring Expenditure	741	703
Funded By :-		
Use Of Reserves	12	12
Budget Requirement	680	680
	692	692
Deficit - Not Funded	49	11

Housing Revenue Account	2010/2011			
	ORIGINAL BUDGET	FORECAST		FORECAST VARIANCE
	NET £	INC £	NET £	NET £
Repairs and Maintenance	4,134		4,254	120
Supervision and Management	2,024		2,032	9
Provision for Doubtful Debts	60		60	0
Capital Charges	3,036		3,036	0
Supporting People	89		69	-20
Departmental Administration	-7		-81	-74
Government Subsidy	3,812		3,814	1
Rent Income	-13,503		-13,563	-60
Appropriations	0		453	453
TOTAL	-357		73	430

APPENDIX 4 - CAPITAL General Fund

SCHEME	Budget 2010/11 £'000	Expenditure Apr-Dec £'000	Likely Outturn 2010/11 £'000	FUNDING							TOTAL £'000
				RHB Grants £'000	DF Grants £'000	Unsupported Borrowing £'000	Capital Receipts £'000	Reserves Off. Move £'000	2009/10 B/F £'000	Other Income £'000	
<u>Environmental Health Services</u>											
Care and Repair - GRANTS	96	67	96	96							
Emergency Grants	44	21	44	44							
Warm Front Grants	3	0	3	3							
Empty Property Landlords Grants / Loans	77	37	77	77							
DHIP Grant	417	308	417	417							
DH Grant	37	31	37	37							
Care and Repair Handyman Scheme	5	5	5	5							
Insulation Grants	1	1	1	1							
Salaries	103	78	102	77			23			2	
Energy Efficiency + Green Loans	3	0	3								
Unallocated	3	0	0							3	
	789	548	785	757			23			5	785
Disabled - Mandatory	478	263	343		218	125					343
<u>Leisure and Community Facilities</u>											
Hermitage Leisure Centre - Changing Accommodation	50	0	50			50					
Hood Park Leisure Centre - Installation of CHP	130	8	142							142	
Hood Park Leisure Centre - Disabled & Junior Fit. Suite	40	0	40			40					
Thringstone Miners Welfare site improvements	11	11	11					11			
Hermitage - All Weather Pitch	35		35					35			
	266	19	278			90		46		142	278

SCHEME	FUNDING										
	Budget	Expenditure	Likely	RHB	DF	Unsupported	Capital	Reserves	2009/10	Other	TOTAL
	2010/11	Apr-Dec	Outturn	Grants	Grants	Borrowing	Receipts	Off. Move	B/F	Income	
£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Information Services											
GIS and Data Capture	80	56	80			40	40				
Disaster Recovery	10	4	10			10					
Replacement Potter	10	6	10			10					
VOIP Telephony	70	2				70					
Website Development	40	44	44					44			
Mobile Working	30	0	30			30					
	240	112	174			160	40	44			244
TOTAL	1,773	942	1,580	757	218	375	63	90			1,650

Special Expenses

SCHEME	Budget 2010/11 £'000	Expenditure Apr - Dec £'000	Likely Outturn 2010/11 £'000	<u>FUNDING</u>							
				Schemes £'000	RCCO Imp. Fund £'000	Asset Protect £'000	Capital Receipts £'000	Reserves Off. Move £'000	2009/10 B/F £'000	Section 106 £'000	TOTAL £'000
Coalville Christmas Decorations	10	5	10		10						
Coalville Park Improvements	47	45	47		47						
Whitwick Park Improvements	39	30	39								
Pavilions and Changing Rooms	20	5	20								
Owen Street Rec. Grd. - upgrade to floodlights	10	0	0								
Thringstone Bowls Club	3	3	3								
Allotment Improvements	3	0	3								
Greenhill Environmental Improvements	5	0	5								
Coalville's Changing - contribution to Marlborough Square	25	0	25								
St. George's Day	2	2	2								
Scotland Recreation Ground	80	0	0								
Thringstone Miners Welfare	5	0	5								
Unallocated	8	0	8								
	257	90	167	57	10	32			136	22	257

Housing Revenue Account

SCHEME	<u>FUNDING</u>										
	Budget	Expenditure	Likely	COMMENTS	MRA	DF	Loan	Capital	Reserves	Coal	TOTAL
	2010/11	Apr - Dec	Outturn		Allow	Grants		Receipts	Off.Move	Authority	
£'000	£'000	2010/11	£		£	£		£	£		
Planned Investment Programme	3,750	1,525	3,190		2745				2860	95	
Other Schemes	1,416	951	1,408								
Miscellaneous	330	163	336								
Unallocated	204	0	0								
	5,700	2,639	4,934		2,745	0	0	0	2,860	95	5,700